

We do what we say.®





SAFETY

We take on high-risk work in hazardous environments for some of the largest companies and government groups and are relentless in our commitment to preventing injuries and accidents. Our Why Not Zero? program allows us to focus on safety behaviors that, when practiced consistently, are proven to prevent incidents.

INTEGRITY

In the end, it all comes down to trust. Trust in our unfailing performance. Our uncompromising consistency. Our unflagging dependability. We do what we say® is our brand promise.

DIVERSITY

We are a company that embraces diversity, is inclusive, and thrives on learning so that our employees feel respected and invited to contribute to the success of our company, clients, suppliers and communities. We are committed to opening doors to diversity.

SUCCESS

Being part of a team that hits its targets, achieves its goals and exceeds expectations is a great way to work. It creates winning outcomes for our customers, our employees and the communities we serve.

Committed to Innovation

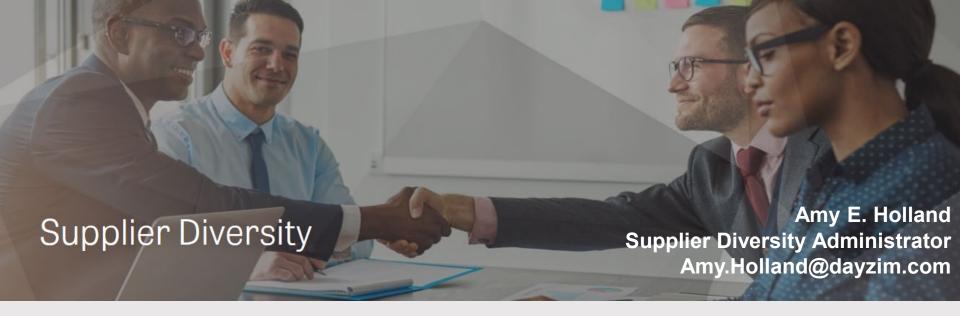
Our Purpose Putting people to work Helping our customers power and improve the world Protecting our freedoms

Performing hazardous work, safely

Finding great talent

Managing complex technical projects

Our Strengths













Promoting innovation through the entrance of new products, services and solutions.

Ensuring a diverse, resilient supply base in the procurement of goods and services.

Emphasizing the process of sourcing diverse suppliers as a "matter of course".

Increasing competition and decreasing costs.

Benefiting the communities around our client base as well as where we work.



Government Services

Travis LaPier, Strategic Sourcing Specialist





Day&Zimmermann

GOVERNMENT SERVICES



A DAY & ZIMMERMANN COMPANY

Who we are



GOVERNMENT SERVICES

Government Services is the mission-critical division of Day & Zimmermann, patriotically serving the U.S. Government. We are an integrated provider of mission support solutions through our architecture and engineering, global security, operations and maintenance, and cleared staffing services to the U.S. Government and commercial clients.



Architecture/Engineering

- Facilities and Site Planning
- Industrial & Munitions Design
- · Multi-discipline Engineering
- Energy Secure & Resilient Design Strategies
- Construction Administration
- · Commissioning & Recommissioning

www.masonandhanger.com



Integrated Security Solutions

- Critical Infrastructure Protection
- Cyber Security
- Technical Security
- Canine Solutions

www.soc-usa.com





Operations & Maintenance

- Infrastructure & Logistics
- Management of Arms, Ammunition & Explosives (AA&E)
- Aircraft and vehicle fleet maintenance, repair, and overhaul services (MRO)
- Base Operations
- Emergency & Medical Services
- Life Support

www.dayzim.com



Workforce & Cleared Staffing

- Cleared Staffing Solutions
- Surge Recruiting Support
- Talent Management
- Specialized Mission Support Training

www.dayzim.com

What We Buy



Government Services spends about 24 million a year on:



Professional Services (Engineering & Design Services)



Travel



Outside Services
(Meal and Life Support Services OCONUS)



Construction Subcontractors



Computers and Software



Uniforms & Medical Supplies



Maintenance & Construction

Dawn Branham, Manager – Supply Chain



Maintenance & Construction

Procurement for Equipment and Materials

D&Z provides tailored procurement/subcontracts execution designed to meet the requirements of our client. Our procurement/subcontracts process is critical in the significant development of our vendors in niche maintenance, engineering, construction, and staffing areas over the geographically dispersed areas typical of our customers. D&Z takes great pride in delivering Procurement and Supply Chain solutions that meet the needs of our clients.

We utilize a Master Service Agreement (MSA) for industry-wide commodities, which enables agility and high performance relative to the demands of our clients.

Innovation is a priority and a continuous improvement goal throughout D&Z's Supply Chain organization. Our team uses industry best practices, ensuring selection of the most qualified suppliers through an extensive qualification process. Additional innovations in emergent procurement protocols provide the agility to make critical procurements at a moment's notice while complying with our industry-

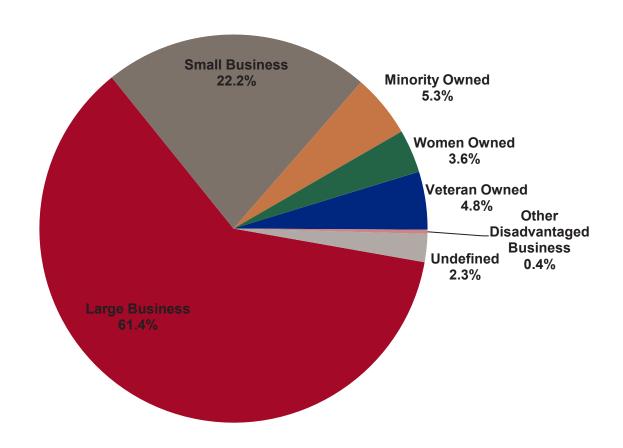
Master Supply Agreements

Electrical Cranes (Manned Environmental + **Equipment** Commodity Rental and Unmanned) **Asbestos Materials** High Nuts, Bolts, Lumber & Performance **NDE Services** Gaskets & **Building Supply** Coatings Anchors **Piping** Rigging Commodity **Safety Supplies Scaffolding** Equipment Materials **Specialty** Electrical Tools & Trailer/Office Welding Services (High Consumables Rentals Equipment Voltage)

CONFIDENTIAL 12

MC 2023 Spend





14.0% Diverse Spend = \$11.8M / \$84.4M total Business Group spend

^{*} Diverse spend includes all except Large, Small, and Undefined spend



Munitions & Government

Nicole Bauer Supply Chain Manager

Munitions & Government





Munitions & Government Locations



D&Z Plants



Lone Star, Texarkana, Texas



Parsons, Kansas

Department of Defense partner for over a century

American Ordnance



Middletown, Iowa (IAAP)



Milan, Tennessee

American Ordnance Products







Direct Fire



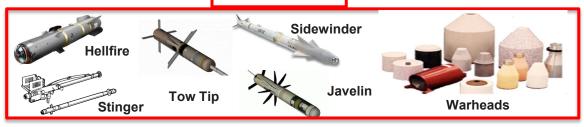
Energetics & Components



Indirect Fire



Warheads



IAAAP is the Army's largest, most versatile manufacturing facility and has surge capacity that is unmatched throughout the nation's industrial base.

American Ordnance – Medium Cal



Key Products Procured

- Explosives
- Foam Packing
- Specialty Metal Stamping
- Packaging
- Primers



American Ordnance - Direct Fire



Key Products Procured

- Glues, Inks & Lacquer
- O-Rings
- Metal Stampings
- Precision Metal Machining
- Metal Shipping Canisters
- Value Added Services





75mm Blanks

American Ordnance - Indirect Fire



Key Products Procured

- Precision Metal Machining
- Solvents
- Propellant
- Explosives
- Plastic Components
- Packaging





Mortars





American Ordnance – Energetics/Warheads



Key Products Procured

- Packaging
- Glues, Inks & Lacquers
- Explosives
- Injection Molding
- Metal Fabrication & Welding
- Chemicals
- Fabric













M112 - C4

MACS M231/M232A1







MICLIC







American Ordnance – Facility Management



Key Services Procured

- Brick & Mortar Construction
- Design Services
- Land Management, 19,000 Acres
- Environmental Compliance
- Railway & Road Management
- Infrastructure Improvements



Day&Zimmermann

D&Z Munitions - Kansas Operations Day&Zimmermann

Manufacturing Capabilities

- 60/81mm Mortars (HE)
- Demo Shaped Charges
- SFW (Sensor Fuzed Weapon)
- Warheads
- Artillery







SFW



D&Z Munitions Texarkana Operations

Core Munitions

- Explosively Loaded Components
- Family of Scatterable Mines (FASCAM)
- Primers: Percussion, Electric
- Hand Grenades (M67)
- Fuzes (M213, M228, M201A1, M208)



Hand Grenade









What we buy:



- Equipment & Components
- Production Components
- Fire & Safety Products
- Equipment Rental
- Packaging & Freight Solutions
- Fabricated & Drawn Metal
- Maintenance/Construction Services
- Facility Design Services





Doing Business with Yoh Specialty Practices and DZConneX

Christina Simon - Director, Supply Chain

About Yoh



As part of our parent company, Day & Zimmermann, Yoh shares Diversity as a core value. Since 1940 we have been working with our clients on finding the best available talent for their projects and needs. Studies continue to show that companies embracing diversity, inclusion and belonging will win in the marketplace. Our strategy is centered on the attraction, development and retention of employees representing all dimensions of diversity to create a culture of inclusion and belonging where respect, dignity and collaboration drive innovative solutions for our clients. Through our employee resource groups, diversity training, community involvement, diversity recruiting partnerships and an executive oversight board chaired by Day & Zimmermann Chair and CEO Hal Yoh, we live the corporate diversity value every day.

Yoh's Differentiators

Covering your workforce needs, so you can focus on businesscritical objectives and goals.







YEAR **HISTORY**

35+ YEARS OF MSP EXPERIENCE

85% MSP CUSTOMER RETENTION RATE



100% OF OUR MSP PROGRAMS INCLUDE **DIVERSE SUPPLIERS**



25+ YEARS OF **RPO EXPERIENCE**



92% **RPO CUSTOMER RETENTION RATE**



YEARS AVERAGE **CUSTOMER TENURE**



What We Do

Yoh Specialty Practices

- Flexible Engagement Models
- Consultative approach
- Statement of Work (SOW)
- Contract
- Contract-to-Hire
- Direct Hire/Permanent Placement
- Temp-to-Perm
- Remote Hiring

DZConneX

- Managed Services Programs (MSPs)
- Recruitment Process Outsourcing (RPO)
- Payroll Services
- IC Management
- Direct Sourcing
- Statement of Work/Services Procurement
- VMS Technology
- DEI Advisory Solutions

What We Buy

Common purchases:

- Subcontracted staffing services:
 - ✓ Aerospace & Defense
 - √ Finance/Accounting
 - ✓ Life Sciences
 - ✓ ERP and Cloud
 - √ Gaming/Interactive

- ✓ Software Engineering
- √ Health Care
- ✓ Information Technology
- ✓ Telecommunications

- Third party staffing supplier and independent contractor SOW engagements
- Technology solutions time management, vendor management software, applicant tracking software, etc.
- Background checks
- Job board postings and other recruiting tools

Day & Zimmermann provides a diverse mix of services, suppliers and employees to produce effective solutions that our customers need to be successful every day. We believe that our continued commitment to supplier diversity will strengthen the communities and markets in which we serve and help us deliver on our promise to do what we say.

Next steps: Tell our Supply Chain teams about your company via email to

Purchasing@dayzim.com! Make sure to include information about your business and
capabilities, and include your business name + which line(s) of our business you are
interested in supporting in the subject line e.g. XYZ Company – Munitions,

Maintenance & Construction so we can get it to the correct Supply Chain partners.